



INNOVATION BY THE NUMBERS

A YEAR IN REVIEW

BREAKTHROUGH INVENTIONS*

3 U.S. DEVICE APPROVALS

FreeStyle® Libre Pro | Absorb™ | TECNIS®

>60 NEW BRANDED GENERIC PHARMACEUTICALS
in Latin America

5 NEW NUTRITIONALS

- Ensure® Enlive®
- EAS® Myoplex®
- EAS® Ketogenic
- Similac® Pro-Advance™
- Similac® Pro-Sensitive™

NEW DIAGNOSTICS SOLUTIONS
Alinity™ | AlinIQ™

INVESTMENT IN R&D AND MANUFACTURING*

>\$3.5B
INVESTMENT IN
U.S. R&D,
MANUFACTURING
AND INFRASTRUCTURE
since the beginning of 2014

NEW R&D FACILITIES LAUNCHED IN CHINA AND BRAZIL

41 R&D SITES WORLDWIDE IN 20 COUNTRIES



R&D FOCUS



DIAGNOSTICS

Developing next-generation diagnostics tools



BRANDED GENERIC PHARMACEUTICALS

Offering affordable, high-quality, trusted medicines



MEDICAL DEVICES

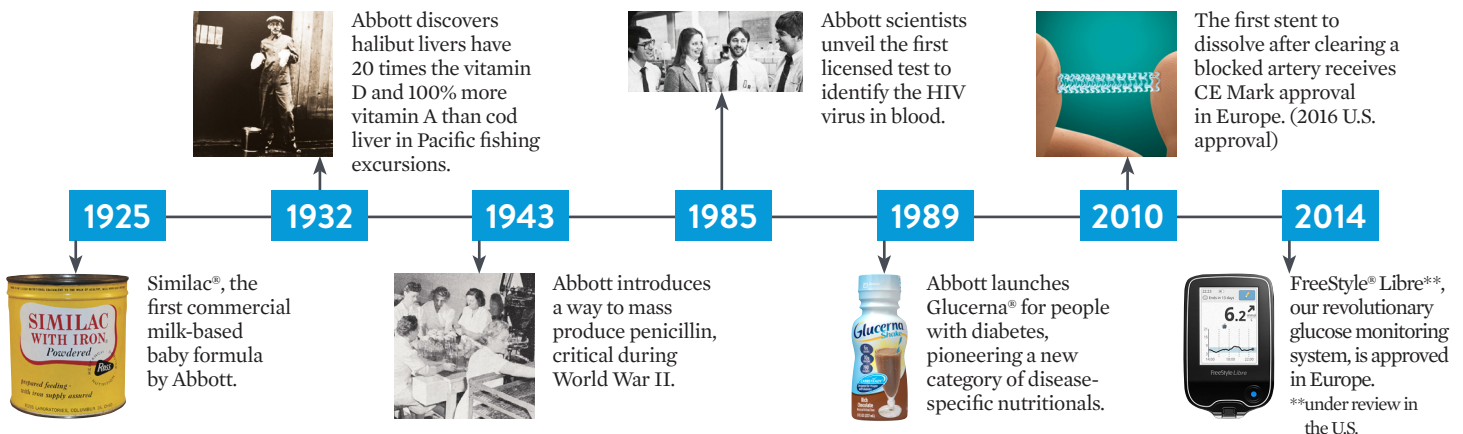
Revolutionizing medical technology



NUTRITION

Developing science-based nutrition products

HISTORY OF INNOVATION



*For the year ended December 31, 2016.